

## Strategic Management Team Monthly Review – September 2016

Progress against Implementation Year 3 Targets = 76.1%							
Result	This month		IY3 Cumulative progress to date	% IY3	IY3 Target (Jan 2017)		
	Target	Progress	113 Cumulative progress to date	Target	113 Target (Jan 2017)		
Employment (days)	60,000	107,910	987,781 employment days	98.7	+1,000,000 employment days		
LRN (km)	2,000	2,167	2,167km DRCN maintained	100	2000 km DRCN maintained		
	0.0	0.3	7.7km 2.5m track opened	45.3	+17 km at 2.5m track opened		
	1.0	1.1	On-going				
	0.5	0.8	18.7km 3.5m track opened	64.5	+29 km at 3.5m track opened		
	5.0	3.1	On-going				
	1.5	1.4	20.7km 4.5m full widening	71.4	+29 km at 4.5m full widening		
	3.0	8.27	On-going				
SED	NA	NA	SED benefited hh	N/A	+1,200 SED benefited hh		
	NA	NA	Benefited infrastructure hh	N/A	+1,320 benefited hh		
	NA	NA	Business service providers	N/A	+92 service providers		
Capacity Building	300	306	3,166 training days	54.6	+5,800 training days		
	Positive increase year on year		82% satisfaction (Aug 2015)*	100	+5% in satisfaction		
Time alamandi:	Positive increase year on year		6.52 District CIM Score (Aug 2016)*	100	Increase in District CIM Score		

Time elapsed in Year 3 = 66.7%

**Key Issues:** SED targets are suspended and implementation of Connect programme with input based approach started from June 2016. Recast LogFrame to be adopted after DFID's approval.

<sup>\*</sup>Measured in August each year: CIM scores for 2014 & 2015 were 6.73 & 7.05 for Pilot districts and 5.09 & 5.81 for Core districts with average 5.77 & 6.34 for 14 districts.

Financial Progress against IY3 Budget = 51.06% Amount (UK£						
Component	INVOICED this month (September 2016)	Third Year Cumulative Total	FORECAST for next month (October 2 <i>016</i> )			
Output 1 (employment days):	296,752.50	1,601,120.50	99,147.89			
Output 2 (LRN):	275,210.00	1,122,220.00	303,344.59			
Output 3: (CONNECT)	46,090.57	80,043.22	52,984.00			
Output 3: (Safeguard)	10,088.91	31,890.89	11,000.00			
Output 4 (CBID):	6,120.00	38,120.00	9,751.60			
PMV	49,100.00	203,200.00	15,424.19			
Other – TA	79,644.63	711,686.66	67,131.63			
OVERALL	763,006.61	3,788,281.27	558,783.90			

## **Key issues:**

(Do we need to revise any DLIs or the amounts allocated to them?) Output 3 – To be invoiced on actual costs and others on result based. Unit rates are based on DFID approved rates.

Quality Management						
Performance Management and Verification (PMV)	Number	Actions taken				
Field verifications conducted this month	14					
Total field verifications conducted to date in IY3	115					
Audit	Number	Key issues / Actions required				
Audits conducted this month	4	Audit approach targeted at key issues/risks.				
	T '	LRN implementation and safeguard audits in MUG and BAJ accomplished				

## Key issues:

(Feedback arising from audits and opportunities for continual improvement. Any actions required?) Of the 19 issues raised by audits in the reporting month, 5 issues are related to RAP3 management leaving others for actions related to district coordinators and DTAs. Total issues raised by audit up till Sept since the beginning of the programme has reached at 146. 125 issues have been settled as the part of continual improvement by the management with 21 issues in hand.

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## **Narrative**

**Core New Construction** – New construction of 97.5km in HUM, MUG, KAL and BAJ is on-going. Almost all of RBGs in BAJ and KAL and majority of RBGs in MUG and HUM remobilised for new construction after completion of agricultural farming works with the end of monsoon rains in Sept.

**Road Maintenance –** RMG road maintenance in 10 districts (4 core - ACH, DAI, DOT & JUM and 6 pilots – DAD, PAR, SIN, SAN, MOR & JHA) continued as planned.

GON has also allocated NRs 20m for RMG in Pilot districts starting October 2016. Initiations are being taken to top-up on current GON fiscal year's budget allocation to cover budget shortfalls. RAP providing "Light Touch" TA in SAN, SIN and DAD.

Service contracts with the support consultants engaged in four core road maintenance districts plus DAD ran out in Sept-16. Arrangements are being made to continue road maintenance supervision services by recruiting mid- and low-level technical staff directly under the programme.

RAP3 TA for Road Improvement Works – The RAP3 technical assistance on construction supervision of contract works implemented using GoN funds through DDF in JHA, MOR and PAR districts is on-going. Improvement works of DOT district completed.

Independent Consultant appointed by RAP3 for investigation of Road surface (asphalt concrete) failures of MOR improvement submitted report. The report with the consent of the PC DoLIDAR was shared with the Contractor through DDC and DTO Morang. In response Contractor submitted a proposal for rectification of defective works. The proposal is found unacceptable and waiting for his response.

Contractors restarted works in JHA, MOR & PAR which were stopped during the monsoon.

**Procurement –** Contract agreements of 5 packages for supplies of geotextile, G.I. wires and boxes and construction tools to new construction districts signed and materials and tools to delivery sites located in districts started.

Procurement of two supply contract packages (Gumboots and First Aid Kits) on-going.

RAP3 CONNECT - Connect programme in 5 core districts (ACH, BAJ, DAI, DOT and JUM) is on-going.

- Regional office in Doti and site office at Sanfebagar set up.
- DD reports for partners and sample contract drafts submitted to DFID and DD of MSME in Jumla on-going.
- Contracts signed with 10 partners and DD findings orientation workshop completed for 6 partners.
- Idea Studio Nepal: of the 200 applications received from M&FW, 6 finalists in the incubation workshop at Kathmandu Uni.
- Training of 100 Hamri Didi direct sales agents in collaboration with Unilever Nepal Limited and Prabhu Bank Ltd. completed.
- Negotiations with Prabhu Bank Limited to extend value chain financing for ginger farmer and credit to MSME partner #5 OMF on-going.

**Safeguards –** Social mobilisation, workers' and work site safety in all programme districts and group saving and credit schemes in new construction corridor districts are continued.

Environmental management and climate resilience measures continued with bio-engineering in new construction corridors.

**Capacity Building** – CPD programme continued in all programme districts. Preparation of next year's ASPs on-going. District and Central level CIMs reviewed. 1 year extension contract to run "Bikash Ko Baato" through local FM stations.

Support to DoLIDAR on digitisation of DRCN maps continued and preparation of Rural Road Statistics proposed to publish soon. NEC on Professional Engineering programme is under review.

**PMV –** Field verification works continued. Continual improvement actions on 21 issues remaining 7 are related to the central management and actions are being taken for the remaining through DTAs. Actions on external financial auditor's recommendations are being undertaken.

Actions of issues related to public audit guideline revision completed and preparation of safeguard guideline on-going. RMO training on safe and effective development for HUM & KAL DTAs to be organised in consultation with RMO. Issues related to programme DDCs and DTOs needs to be dealt through GoN and will be forwarded to the upcoming SC meeting for decisions.

Risks and Mitigations - Mitigation measures on risks taken by the programme include as per the following:

- Damage of existing DRCN due to heavy rains in SAN & DOT
   – Damage assessments of existing road sections of DRCN are
   underway in SAN and DOT and funding sources for emergency maintenance are being explored in consultation with DDCs;
- Continued undue pressure and threat of LRUC members to inflate daily wage rates of RBG members to DTA in Humla –
  Interaction meeting with DDC/DTO and district level political party representatives in the presence of visiting Hon. Minister
  Mr. Jeevan B. Shahi at HUM HQ organised. All participants committed to cooperate on RAP3 works and help nullify undue
  pressures and threats of LRUCs including others for inflating daily wages; and
- RMG budget shortfall in road maintenance districts Initiations are underway to top-up on GoN budget allocated for current FY 2073-74 and internalise RMG maintenance system in GoN agencies.
- Delay on VAT refund to the RAP3 partners Despite continuous follow up NPR 30.79 million is still pending in IRD GoN on VAT refund requests made 5-12 months before by the programme.

Others - Recast Logical Framework for extended programme implementation to be adopted after approval.

DTMP - 19 out of 20 additional districts are complete with Sarlahi waiting for the final approval.

EIA study report of Mugu Humla link road – Presented to the MOPE's review committee, report finalisation work incorporating comments of the review committee on-going for submission for approval.

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